

Shropshire Council
Legal and Democratic Services
Shirehall
Abbey Foregate
Shrewsbury
SY2 6ND

Date: Wednesday, 12 July 2023

Committee:
Economy and Environment Overview and Scrutiny Committee

Date: Thursday, 20 July 2023
Time: 2.00 pm
Venue: Shrewsbury/Oswestry Room, Shirehall, Abbey Foregate, Shrewsbury, Shropshire, SY2 6ND

You are requested to attend the above meeting.
The Agenda is attached.

There will be some access to the meeting room for members of the press and public, but this will be limited. If you wish to attend the meeting, please email democracy@shropshire.gov.uk to check that a seat will be available for you.

Please click [here](#) to view the livestream of the meeting on the date and time stated above.

The recording of the event will also be made available shortly after the meeting on the Shropshire Council YouTube Channel: [Here](#)

Tim Collard
Assistant Director - Legal and Governance

Members of Economy and Environment Overview and Scrutiny Committee

Joyce Barrow (Chairman)	Nick Hignett
Steve Davenport (Vice Chairman)	Pamela Moseley
Garry Burchett	Ed Potter
Rosemary Dartnall	Rob Wilson
Julian Dean	Paul Wynn
Roger Evans	

Your Committee Officer is:

Sarah Townsend Committee Officer

Tel: 01743 257721
Email: sarah.townsend@shropshire.gov.uk

AGENDA

1 Apologies for Absence

2 Disclosable Interests

Members are reminded that they must declare their disclosable pecuniary interests and other registrable or non-registrable interests in any matter being considered at the meeting as set out in Appendix B of the Members' Code of Conduct and consider if they should leave the room prior to the item being considered. Further advice can be sought from the Monitoring Officer in advance of the meeting.

3 Minutes of Previous Meetings (Pages 1 - 10)

To consider the minutes of the following previous meetings:

- Economy and Environment Overview and Scrutiny Committee meeting held on 11th May 2023. (Attached).
- Place Overview Committee meeting held on 23rd March 2023. (Attached).
- Communities Overview Committee meeting held on 22nd March 2023. (Attached).

Contact: Sarah Townsend (Tel: 01743 257721)

4 Public Question Time

To receive any questions or petitions from the public of which notice has been given. The deadline for notification for this meeting is 5.00 p.m. on Friday, 14th July 2023.

5 Member Question Time

To receive any questions of which Members of the Council have given notice. The deadline for notification for this meeting is 5.00 p.m. on Friday, 14th July 2023.

6 Social Housing and Reviewing the Housing Strategy

To receive a report that sets out the key findings and recommendations arising from work by the former Communities Overview Committee and following the all Member workshop on 5th June 2023, to inform the refresh and review of the

Council's Housing Strategy. (To Follow).

Contact: Tom Dodds (Tel: 01743 258518)

7 Work Programme (Pages 11 - 24)

To receive the new work programme for the committee arising from their work programming sessions, commission the first pieces of work and confirm the expected flow of the work over the coming 12 to 24 months. (Attached).

Contact: Tom Dodds (Tel: 01743 258518)

8 Date/Time of Next Meeting of the Committee

The Committee is scheduled to next meet on Thursday, 9th November 2023 at 2.00 p.m.

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Committee and Date

Economy and Environment
Overview and Scrutiny Committee

20th July 2023

ECONOMY AND ENVIRONMENT OVERVIEW AND SCRUTINY COMMITTEE

Minutes of the meeting held on 11 May 2023

In the Council Chamber, Shirehall, Abbey Foregate, Shrewsbury, SY2 6ND

11.30 - 11.35 am

Responsible Officer: Sarah Townsend Committee Officer

Email: sarah.townsend@shropshire.gov.uk Tel: 01743 257721

Present

Councillor Joyce Barrow (Chairman)

Councillors Roy Aldcroft (Substitute) (substitute for Ed Potter), Garry Burchett, Rosemary Dartnall, Steve Davenport (Vice Chairman), Julian Dean, Roger Evans, Nick Hignett, Pamela Moseley, Rob Wilson and Paul Wynn

1 Election of Chairman

Councillor Joyce Barrow and Councillor Pam Moseley were both proposed and seconded as Chair of the Committee. On being put to the vote, it was

RESOLVED: that Councillor Joyce Barrow be elected Chairman for the ensuing year.

2 Apologies

Apologies for absence were received from Councillor Ed Potter. Councillor Roy Aldcroft attended as substitute.

3 Appointment of Vice-Chairman

Councillor Steve Davenport and Councillor Rosemary Dartnall were both proposed and seconded as Vice-Chair of the Committee. On being put to the vote, it was

RESOLVED: that Councillor Steve Davenport be appointed as Vice-Chair for the ensuing year.

Signed (Chairman)

Date:

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Communities
Overview Committee

25 January 2023

10.00 am

Item

Public

**MINUTES OF THE COMMUNITIES OVERVIEW COMMITTEE MEETING HELD ON
22 MARCH 2023
1.30 P.M. TO 3.10 P.M.**

Responsible Officer: Emily Marshall
Email: emily.marshall@shropshire.gov.uk Tel: 01743 257717

Present
Councillor Robert Macey (Chairman)
Councillors Ted Clarke, Nick Hignett (Vice Chairman), Duncan Kerr, Christian Lea,
Dan Morris, Vivienne Parry, David Vasmer (Substitute for Mark Williams)

77. Apologies for absence and substitutions

Apologies have been received from Councillor Mark Jones and Councillor Mark Williams. Councillor David Vasmer was in attendance as a substitute for Councillor Williams.

78. Disclosable Pecuniary Interests

Councillor Viv Parry declared that her daughter owned a Connexus Property.

79. Minutes

RESOLVED:
That the minutes of the meeting held on 25th January 2023 be approved and signed by the Chairman.

80. Public Question Time

No public questions or petitions had been received.

81. Member Question Time

A question had been submitted by Councillor Julia Evans in relation to short term lets. A copy of the question and the response given in the meeting are attached to the signed minutes and have been published on the Committee web pages.

82. Social Housing in Context: Understanding Shropshire's Housing Market

Jane Trethewey, Assistant Director Homes and Communities presented the report that followed on from a report presented to the Committee in January 2023, 'Understanding the social housing market in Shropshire', and sought to set out an understanding of the housing market as a whole.

The report considered evidence which was not restricted to housing supply and demand, but population change and demographics, health, well-being, deprivation and the economy.

The report set out housing pressures, including barriers to accessing open market housing and the role of social housing, especially in meeting the Council's statutory responsibilities.

The report proposed a range of questions which Members are asked to consider in preparation for a proposed workshop to be held in Summer 2023.

Councillor Duncan Kerr joined the meeting at 13:44.

The Chairman thanked the Assistant Director, Homes and Communities and her team for such a comprehensive report.

The Committee felt that it would be helpful to understand the data more thoroughly. A breakdown of the barrier to housing was requested, data to show a comparison to other rural counties who might have the same challenges, a breakdown by parish, the increase in Airbnb's and the impact this was having on availability of housing for families. It was requested that information in relation to the elderly and those entering residential care, rough sleepers, young offenders and those fleeing domestic violence would be informative for the proposed workshop.

The Committee requested that action points and a brief summary of the topics discussed be prepared and the Scrutiny Officer stated that he would pull something together ahead of the workshop as a vast area had been covered.

The size and complexity of housing and how it cuts across so many topics was acknowledged. Officers reported that they were pleased to work with the Committee to and welcomed their engagement.

RESOLVED:

That the report be noted.

83. Work Programme

The Scrutiny Officer reported that Social Housing and Affordable Housing would be the main focus of the next meeting and the workshop after.

The Scrutiny Officer explained that moving forward, after the annual Council meeting, Work Programming workshops would be arranged, to which Portfolio Holders could be invited.

RESOLVED:

That the update be noted.

84. Date/Time of next meeting

The next meeting of the Communities Overview Committee will take place on Wednesday, 3rd May 2023 at 10.00 a.m.

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Place Overview Committee
23 March 2023
2.00 pm

Item
3
Public

**MINUTES OF THE PLACE OVERVIEW COMMITTEE MEETING HELD ON 23 MARCH
2023
2PM – 3.15 PM**

Responsible Officer:

Email: Amanda.holyoak@shropshire.gov.uk Tel: 01743 257721

Present

Councillors Steve Davenport (Vice Chairman), Julian Dean, Geoff Elner, Roger Evans, Pamela Moseley, Peggy Mullock and David Vasmer

46 Apologies for Absence

Apologies were received from Councillor Joyce Barrow. Councillor Steve Davenport substituted for her.

47 Disclosable Interests

None were declared

48 Minutes of the Previous Meeting

The minutes of the meeting held on 8 February 2023 were confirmed as a correct record.

49 Public Question Time

There were no public questions.

50 Member Question Time

Councillor Rob Wilson had submitted a question in relation to attendance at Active Travel England regional engagement sessions. The full question and response provided is available from the web page for the meeting.

51 LED Lighting Programme

Andy Wilde Head of Highways introduced the report summarising the key points within it and acknowledged that from a Salix finance delivery programme perspective the programme had not been delivered as quickly or as effectively as the council would have liked.

He explained that at the time the council received the money it was not well equipped to deliver the programme and was also dealing with a significant amount of failure demand with core services under huge pressure. Resources had been stressed which made delivery of the programme very difficult. On receipt of the funds there had been no available revenue funding to build up the team to deliver the programme of work. This had meant heavy reliance on consultants, who had not been well placed to support the council with this piece of work.

Amendments to the initial business case gave the council much better control, had tightened up governance procedures and recent progress in reshaping the streetlighting service was ensuring that the programme moved forward.

During discussion, members made comments and asked questions including: What were the skills or capacity missing and would learning from this experience help inform future projects; was the key issue the lack of in-house capacity; was there a current shortage of parts; was 28 day repair target currently achievable and if not when would it be; when would phase 2 of the project be announced; would lamps be fitted with sensors that automatically reported lamp failure; how often were columns inspected and how often should they be replaced; and what were the plans for the heritage columns in the county?

Responding to questions and comments the Head of Highways explained that there had been a number of issues when the funding had been received, including the need for an asset register to capture energy drawn from a lantern when it was replaced so that this could be fed into the carbon calculator. Without a team and the appropriate software this had not been possible. The street lighting team had been made up of just one officer whereas other authorities had more staff with the range of skills required. There had also been issues at that time with the supply chain due to the number of authorities acquiring funding.

He confirmed that there had been a shortage of parts during the pandemic but that this was no longer an issue, with a four week lead in time for the lanterns being used. He confirmed that it had been a struggle to hit the 28 day repair during the winter as resources across highways were focused on winter maintenance. This would improve moving on from the winter period and consideration was being given to the split of resources allocated to programmed works and reactive works going forward. A communications plan would be issued explaining the extent of phase 2 installations shortly. It had not been possible to include the fitting of a remote sensor to inform of lantern failure as costs had not stacked up - if this had been included in the business case then would not have been received. He also explained that structural testing of columns was part of the programme but he would have to look into the detail around the heritage columns in the county outside of the meeting.

He went on to answer questions about changes to the Kier contract and explained that there was a much clearer understanding of where they could add value and where self-initiated direct work would be more effective.

Members thanked the Head of Highways for the clear and honest explanation and agreed to note the report and to recommend that a briefing session on a wider set of issues be provided to all members from which issues for scrutiny could be identified.

52 Update on Review of Winter Service Plan

The Head of Highways provided an update on how the highways service had put into place the committee's recommendations following its review of Shropshire Council's highways winter service policy. He also reported on further initiatives in relation to the winter maintenance service and on emerging issues.

The committee welcomed the report and particularly the improvements related to drainage assets maintenance, with significantly less failure and 800 enquiries dropping down to 300 in a short space of time. They were also pleased to hear of the new grit bin inventory and restocking of all grit bins over the summer which had meant being more resilient at the start of the winter. Other initiatives welcomed included the mini gritter trial and weather forecast information and push along hand spreaders being provided for schools.

Community participation had improved demonstrated by close working with Shrewsbury Town Council during a period of snow in the town centre. The bulk of the gritting service was delivered through Kier but the council had learnt a lot from its own initiatives and trials and was now both more resilient and responsive, with a more positive and proactive social media presence thanks to a dedicated communications officer in the service.

Members asked about the plan to review the defined network and heard that this work had been scoped but not yet started because it had been necessary to wait to understand the location of depots. There was still discussion around the role that snow warden schemes might take and it was acknowledged what would work in one parish could be very different to what would work in another.

It was confirmed that there was a risk assessment used to evaluate requests for grit bins, and there was a stock of them available at no cost to parish councils where risk criteria were met.

It was confirmed that details of snow plough contractors in more rural electoral divisions could be supplied.

Members discussed nervousness of businesses and homeowners to clear paths outside their own property when covered in snow and ice and it was thought that clear communication with regard to this would be helpful. Discussion also covered the successful use of mini gritters in pedestrianised areas.

The Head of Highways reported on refinements to the next phase of Fix My Street which was welcomed.

Members noted the report and welcomed the encouraging progress and the intention for closer working with town and parish councils.

53 Place Overview Committee Work Programme

The Scrutiny Manager explained the plans for work programming sessions for the new committees following the annual council meeting.

<TRAILER_SECTION>

Signed (Chairman)

Date:

Economy and Environment Overview and Scrutiny Committee Work Programme 2023/24

Topic to be included at the appropriate point in the programme – Community Safety

Topic	Shropshire Council Priority(ies) and Strategic Objective(s)	Objectives for the topic (what it will involve)	Expected Impact/added value (what will it achieve)	How will the expected impact/added value be identified/measured?	Committee meeting date(s)	Information/ evidence required	Witnesses (in person/written)
River Water Quality Task and Finish Group	Healthy People Healthy Environment	Current live O&S work delivering an agreed terms of reference	•	•		•	•
Renewable Energy and Planning	Healthy Environment	<ul style="list-style-type: none"> • Rapid T&F Group • To investigate the pros and cons associated with developing renewable energy and energy storage sites • To learn from national legislation, guidance and draw on case studies of what has worked or not worked in other areas. • To make evidence-based recommendations on how policy could be developed to clarify planning decision 	<ul style="list-style-type: none"> • Provide a clear steer on what members would like to be set out in a council policy on the development of new renewable energy and storage sites • Greater clarity for developers • Fewer delays in the 	<p>Reduction in the number of planning committee meetings required to reach a decision on proposals to develop new energy generation or storage sites</p> <p>Member satisfaction and recognition that the process is improved because of the policy development</p>		<p>Examples of best practice/policies from other LAs that have already looked at renewable energy generation and storage</p> <p>Legally set/caselaw-based requirements that must be addressed</p> <p>Current Shropshire Council policy and preferred future policy content</p>	<p>Internal Assistant Director Planning Policy officers Development Management (Planners) Officers Legal Services Officers Portfolio Holder</p> <p>External NFU (as it is often agricultural land involved) National Grid</p>

		<p>making on proposals for such developments</p> <ul style="list-style-type: none"> To engage with stakeholders to inform how the council can be a leader on identifying opportunities to use more renewable energy generation in communities e.g. engaging with T&PCs on the social benefits of solar panels on T&PC buildings 	<p>planning process decision making process</p>				<p>Planning Inspector? Developer?</p>
<p>Developer contributions</p>	<p>Healthy Economy</p> <p>Healthy People</p> <p>Healthy Environment</p>	<ul style="list-style-type: none"> All member briefing session followed by Task and Finish Group To consider and understand the upcoming changes to developer contributions and how these should be confirmed and communications To understanding how the social impacts of significant housing developments are being identified by stakeholders and 	<p>More informed stakeholders who make develop contribution requirements that are more in line with future needs and demand</p>	<p>Fewer situations where there is a gap between available and/or funded provision and demand following new housing developments.</p>		<ul style="list-style-type: none"> The guidance to stakeholders to inform their identification of social impacts and the amount or type of developer contribution required to address them Evidence of the type of guidance/support that stakeholders identify they need to make more accurate identification of the social impact 	<p>Council officers involved in identifying social impact and need</p> <p>Council officers involved in confirming developer contribution requirements</p> <p>Portfolio Holder</p> <p>Stakeholders</p> <p>Local members</p>

		<p>whether this is being done consistently and robustly enough to inform the contribution requirements and allocations that are needed to meet future need as a result of the development</p> <ul style="list-style-type: none"> • To review and evaluate learning from more recent developments e.g. Shrewsbury South and West Urban Extensions. • To make evidence based recommendations on where stakeholders could improve the identification of social impacts, the potential solutions and the amount of developer contribution that would be required to address them • (link to HOSC looking at Primary Care Estates Strategy) 				<ul style="list-style-type: none"> • Examples of the social need identified for previous housing developments • Evidence of the actual need/demand and how this varies from the identified need/demand • Case studies from local members 	
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Climate Change	<p>Healthy Environment</p> <p>Healthy Economy</p> <p>Healthy People</p>	<ul style="list-style-type: none"> • Holding to account – Whole committee working and then full meeting in public • To be informed by the Annual Report 2023 • To request an All-Member briefing on the annual report to help to confirm identify where the committee can add value. • To consider the council’s commitment to climate change, including through the delivery of the 8 resolution points (September 2021) and the May 2019 Climate Emergency • To develop conclusions on and recommendations on next steps that the Council could take forwards including whether the current Board arrangement 	<p>Timely opportunity to review progress and plans</p> <p>Confirmation that the forward focus on Climate Change is future ready</p> <p>Identification of learning from other areas that could help in Shropshire</p> <p>Identification of good practice in Shropshire to be highlighted and shared</p>	<p>Confirmed areas of focus to tackle climate change by the Council in the future</p>		<p>Annual report</p> <p>Evidence of the actions taken by Shropshire Council to address climate change against the outcomes/priorities to be addressed and the impact achieved</p> <p>Planned actions to be taken in Shropshire and the desired impact, including measures of success and timeframes</p> <p>Evidence of effective climate change actions taken by other similar local authorities</p> <p>Views from stakeholders on what they want to see in place, what is stopping them from achieving them, and what they believe could help to deliver changes.</p>	<p>Executive Director</p> <p>Assistant Directors</p> <p>Portfolio Holders</p> <p>Climate Change Team Manager</p> <p>Passenger Transport Group Manager</p> <p>Local stakeholders including River Severn Partnership, VCSE organisations and Marches Energy Agency</p> <p>Others – depending on focus e.g. NFU, T&PCs, LEP and</p>
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		<p>remains fit for purpose/is having the impact required</p> <ul style="list-style-type: none">• To provide critical friend challenge and ask<ul style="list-style-type: none">▪ whether the council going as far and as fast as it could,▪ what could it do more of,▪ what other places are doing that could be learned from, or▪ whether Shropshire leading the way and what should be celebrated and highlighted?• Within this consideration, some specific points for exploration are:<ul style="list-style-type: none">▪ What arrangements could Shropshire Council confirm or put in place to provide information and					Local business groups
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		<p>advice and help to close the skills gap to facilitate retrofitting properties to improve energy efficiency?</p> <ul style="list-style-type: none"> ▪ What is being done/can be done to de-carbonise transport? ▪ What influence can and should the council have on external partners? 					
Engagement	Healthy Organisation	<ul style="list-style-type: none"> • Task and Finish Group • To confirm how the council defines effective engagement and what it wants to achieve by carrying it out? How does this compare to best practice? • To confirm what legally needs to be consulted on and where and how engagement adds value. 	<p>Reinforce a consistent approach to engagement by the council</p> <p>The promotion of effective engagement to help inform transformation by the Council</p> <p>To provide a clear steer on what</p>	<p>A more consistent approach to engagement by the Council</p> <p>Local Members identify that they are informing how engagement with their communities is taking place.</p> <p>Evidence of the engagement taking place to information transformation work</p>		<p>Shropshire Council guidance and standards for engagement and consultation</p> <p>Examples of how the Council has carried out engagement</p> <p>Examples of how the Council would like to carry out engagement/improve engagement, what this would achieve/enable,</p>	<p>Chief Executive</p> <p>Assistant Director Transformation and Effectiveness</p> <p>Head of Communications and Engagement</p> <p>Feedback and Insight Team Leader</p>

		<ul style="list-style-type: none"> • To explore how the council uses effective engagement to inform its strategy development, service planning and decision making • To consider how well the council delivers effective engagement based on its own definition? • To evaluate the strengths and opportunities to improve how the Council carries out engagement? • To understand what quality standards are in place and they compare to good practice? How effective is the Council at following them and enforcing them? • To understand: <ul style="list-style-type: none"> ▪ How people and communities are engaged in ways that best enables to them to 	<p>Members would expect from effective engagement and what they they will be looking for in their work</p> <p>To confirm and communicate options and opportunities where local Members should be a route to inform effective engagement with their communities</p>	<p>and how it is being used.</p>		<p>and what needs to happen to achieve it.</p> <p>Best practice and guidance/requirements for effective engagement – including innovative examples of what can be used for engagement with different groups</p> <p>Benchmarking with other similar local authorities on what and how they carry out effective engagement – to include:</p> <ul style="list-style-type: none"> • purpose and views on effectiveness, • how engagement findings are used and people are kept informed (you said/we did/will be doing), • approaches used, • tools/systems, • standards and enforcement within the council, 	<p>Portfolio Holder</p>
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		<p>contribute, identify priorities and how they can be delivered, and by whom? When, on what, why and how are they enabled to be involved?</p> <ul style="list-style-type: none">▪ How is engagement (in all forms and purposes) being developed to shape the transformation programme development, options identification and delivery?▪ How the council ensures that all areas of the community are getting a voice – not just the usual suspects/those who shout loudest etc?▪ How the priorities of communities and organisations				<ul style="list-style-type: none">• corporate v. operational,• capacity and structures etc	
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		<p>are being identified and confirmed? How is this being used to help understand who can do what, wants to do more, might fund more, or should be doing more?</p> <ul style="list-style-type: none">▪ How should the council use this information to deliver the outcomes differently, including in partnership, with the collective resources available?▪ Whether the council has enough of the right people with the right skills and tight tools, in the right place, to deliver the work that is required?▪ What Members expect to see in the					
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		<p>transformation work in terms of effective engagement activity, outputs and outcomes, and why? What difference can/will it make?</p> <ul style="list-style-type: none"> To make evidence based recommendations 					
Delivering effective outcomes in partnership		<ul style="list-style-type: none"> Task and Finish group To understand the opportunities that working in partnership can offer to the Council to deliver outcomes for the people and communities of Shropshire. To Focus will be on exploring services/outcomes within the remit of the committee e.g. Environmental Maintenance and Leisure provision including swimming 	<p>Highlighting opportunities and benefits of delivering outcomes in partnership at different scales.</p> <p>Confirmation of the importance of effective engagement to underpin identification of shared outcomes, manage expectations,</p>	An increase in the number of occasions where outcomes are delivered through effective partnerships		<p>The opportunities for partnership working/a shared outcome focus in the big transformation challenges the council (and systems) is facing</p> <p>What are the smaller opportunities that communities, VCSE and T&PCs identify</p> <p>Approaches that the council takes to identify and deliver working in partnership</p> <p>Examples of best practice and</p>	<p>Chief Executive</p> <p>Executive Director</p> <p>Assistant Director Housing and Communities</p> <p>Assistant Director Transformation and Effectiveness</p> <p>Relevant HoS/Council officers to the</p>

		<p>pools and sports centres.</p> <ul style="list-style-type: none"> • Focus to be on working with T&PCs and VCSE • What are the different opportunities that T&PCs and VCSE identify? • What are the opportunities that Shropshire Council identify? • Link to work on how the Council engages with people and communities: <ul style="list-style-type: none"> ▪ Have communities been asked about priorities for them and what they would want to see progressed? ▪ Could local members play a role in carrying out this work in their communities? ▪ Are there any opportunities that people and communities might want to contribute to 	<p>and opportunities to deliver outcomes together differently</p> <p>Providing evidence of opportunities to draw on different sources of funding to deliver outcomes with communities</p>			<p>opportunities for partnership working/delivering shared outcomes from other local authorities</p> <p>Examples of other/additional funding opportunities and where they might be appropriate for Shropshire</p>	<p>focus of the work</p> <p>VCSE</p> <p>SALC</p> <p>Other partners – depending on case studies</p>
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		<p>through other funding routes, such as crowd funding?</p> <ul style="list-style-type: none"> ▪ Are there opportunities to deliver matched funding to deliver outcomes e.g. with developer contributions, or grant funding bids? • How can T&PCs and VCSE be enabled to contribute to their own communities/benefits for their communities? What might be impacting on this? How can any barriers be removed or overcome? What sources of funding or resources could be suitable to do this? • Strong link into behavioural economics and the transformation programme 					
Transport		To learn from all member briefings on					

		<p>the transport related topics identified in the Member Development Programme</p> <p>To establish whether there is evidence of a coherent, cross cutting and integrated transport strategy for Shropshire, drawing on the transport strategies and plans as well relationships and interdependences with other key areas of focus including housing, health and well-being, education and employment, and climate change</p> <p>Understanding how evidence has and is underpinning strategy development and decisions</p> <p>To learn from examples of best practice by other Local Authorities</p> <p>To make evidence based recommendations</p>					
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